MEMO TO: BOARD OF DIRECTORS

FROM: JARED ISAKSEN, FINANCE MANAGER

PAULA DIXON, DIRECTOR OF ADMINISTRATION

THRU: ALLAN POLLOCK, GENERAL MANAGER

SUBJECT: FY2016 THIRD QUARTER FINANCE REPORT

#### <u>Issue</u>

A Finance Report is prepared for each quarter of the fiscal year and is intended to provide the Board with timely information about the District's financial performance.

#### **Background and Findings**

The Board adopts a Budget for the District on an annual basis. The Budget is a plan that contains District resources and requirements.

The quarterly Finance Report provides information about how that plan is being implemented and includes statements for the General Fund, Transportation Programs Fund, and Capital Project Fund. The statements compare the budget amounts to actual amounts by the legal appropriations category.

Passenger Fares continue to underperform when compared to the budget after three quarters of the year. The District has received more than the projected Property Tax collections for the year. The District's miscellaneous revenue has exceeded the amount projected in the budget for the current year due to receiving an unbudgeted insurance dividend reimbursement. Also, interest on investments is 179 percent of projected as our LGIP balance is higher than prior years and interest rates are increasing.

The General Fund is under budget in all appropriation levels. The General Manager/Board of Directors Division has exceeded 75 percent of the annual appropriations. This overage is due to the higher than anticipated cost associated with the ballot measure. If needed, the District will propose a budget appropriation transfer in June to cover these costs. The Finance Department has exceeded 75 percent of its annual appropriations after the third quarter of the year. This excess is due to NTD certification costs and procurement consulting/temporary help costs. Any potential budget overage will be covered by other Administration appropriations that will not be spent.

At the end of the third quarter, the operation of the Connector has exceeded the budget's budgeted amount. The budget overage will be covered with other Operations appropriations that will not be spent; therefore a budget amendment is not needed for the Connector.

In the Transportation Programs Fund, all programs except one are in line with spending 75 percent of the annual budgeted amounts. Mobility Management has spent 82 percent of annual budget due to higher personnel expenses and Garten Services costs for Transit Ambassadors on the transit mall at Courthouse Square. Any potential budget overage will be covered by other appropriations that will not be spent.

Overall, the Capital Project Fund has spent 19 percent of the approved budget. Many of the capital projects are in the planning or procurement stages. Many of the projects in the current year budget have been carried forward into the proposed budget for next year.

### **Recommendation**

Receive and file.

# **Proposed Motion**

None

| General Fund Revenues/Resources and      |            | 75% of Adopted | FY2015-16      | % of   |
|--|------------|----------------|----------------|--------|
| Expenses/Requirements Resolution Summary | Actual     | Budget         | Adopted Budget | Budget |
| Operating Revenues/Resources             |            |                |                |        |
| 2 Passenger Fares                        | 1,702,031  | 1,806,143      | 2,408,190      | 71%    |
| 3 Other Fixed Route Services             | 156,110    | 225,000        | 300,000        | 52% ①  |
| 4 Planning Grant                         | 77,684     | 90,244         | 120,325        | 65%    |
| 7 Federal 5307                           | -          | 3,741,812      | 4,989,082      | 0%     |
| 10 DMAP Reimbursement                    | 40,813     | 49,500         | 66,000         | 62%    |
| 12 Miscellaneous                         | 168,802    | 79,875         | 106,500        | 158% ② |
| 13 Property Taxes                        | 10,955,078 | 7,918,229      | 10,557,639     | 104% 3 |
| Oregon State In-Lieu                     | 3,164,104  | 3,937,500      | 5,250,000      | 60%    |
| 15 Interest on Investments               | 71,589     | 30,000         | 40,000         | 179% ④ |
| 16 Energy Tax Credit                     | -          | 135,000        | 180,000        | 0%     |
| Operating Revenues/Resources Total       | 16,336,211 | 18,013,303     | 24,017,736     | 68%    |
| 19 Operating Expenses/Requirements       |            |                |                |        |
| 20 General Manager/Board of Directors    | 508,903    | 480,868        | 641,157        | 79% ⑤  |
| 21 Administration                        | 1,665,004  | 1,896,911      | 2,529,214      | 66%    |
| 22 Transportation Development            | 1,204,122  | 1,312,292      | 1,749,722      | 69%    |
| 23 Operations                            | 11,934,886 | 13,704,713     | 18,272,951     | 65%    |
| Unallocated General Administration       | 707,708    | 797,790        | 1,063,720      | 67%    |
| Operating Expenses/Requirements Total    | 16,020,623 | 18,192,574     | 24,256,764     | 66%    |

- District has only received the payments through January 2016.
- SAIF Dividend reimbursement (52,080); Sales of Assets (approximately 36,000); Reimbursement from Union for employees' time (approximately 26,000).
- 3 Property taxes received were higher than anticipated.
- 4 Due to large monthly balances and increasing interest rates.
- Special election costs.

|   |            | FY2015-16      |            |        |
|---|------------|----------------|------------|--------|
| General Fund Department                   |            | 75% of Adopted | Adopted    | % of   |
| Expenses/Requirements Summary             | Actual     | Budget         | Budget     | Budget |
| General Manager/Board of Directors        | _          |                |            |        |
| General Manager                           | 350,064    | 408,868        | 545,157    | 64%    |
| Board of Directors                        | 158,839    | 72,000         | 96,000     | 165% ⑤ |
| Total                                     | 508,903    | 480,868        | 641,157    | 79%    |
| Administration                            |            |                |            |        |
| Human Resources                           | 524,042    | 595,078        | 793,437    | 66%    |
| Human Resources Safety                    | 94,290     | 153,815        | 205,087    | 46%    |
| Marketing and Communications              | 452,629    | 577,842        | 770,456    | 59%    |
| Finance                                   | 594,043    | 570,176        | 760,234    | 78% 6  |
| Total                                     | 1,665,004  | 1,896,911      | 2,529,214  | 66%    |
| Transportation Development                |            |                |            |        |
| Transportation Development Administration | 475,970    | 490,643        | 654,190    | 73%    |
| Information Technology                    | 564,935    | 634,150        | 845,532    | 67%    |
| Vanpool Lease                             | 163,217    | 187,500        | 250,000    | 65%    |
| Total                                     | 1,204,122  | 1,312,293      | 1,749,722  | 69%    |
| Operations                                |            |                |            |        |
| Operations Administration                 | 294,765    | 361,352        | 481,802    | 61%    |
| Customer Service                          | 382,288    | 386,356        | 515,140    | 74%    |
| Vehicle Maintenance                       | 2,909,914  | 3,462,318      | 4,616,424  | 63%    |
| Facility Maintenance                      | 525,030    | 563,311        | 751,080    | 70%    |
| Security                                  | 346,065    | 370,780        | 494,373    | 70%    |
| Cherriots Fixed Route Service             | 7,294,745  | 8,406,237      | 11,208,312 | 65%    |
| State Fair Shuttle Service                | -          | 25,164         | 33,550     | 0%     |
| West Salem Connector Operations           | 155,666    | 119,964        | 159,950    | 97% 7  |
| West Salem Connector Vehicle Maintenance  | 26,413     | 9,240          | 12,320     | 214% 7 |
| Total                                     | 11,934,886 | 13,704,722     | 18,272,951 | 65%    |
| Unallocated                               |            |                |            |        |
| General Administration                    | 707,708    | 797,791        | 1,063,720  | 67%    |
|   |            |                |            |        |

<sup>© 2014</sup> NTD certification costs and procurement consulting/temporary help costs.

<sup>7</sup> Pilot project expenses higher than anticipated.

|   |            | 75% of     | FY2015-16  |        |
|---|------------|------------|------------|--------|
| Transportation Programs Fund Revenues/Resources and |            | Adopted    | Adopted    | % of   |
| Expenses/Requirements Resolution Summary            | Actual     | Budget     | Budget     | Budget |
|   |            |            |            |        |
| Operating Revenues/Resources                        |            |            |            |        |
| Passenger Fares                                     | 280,270    | 287,194    | 382,925    | 73%    |
| Federal Direct 5310 Funds                           | 165,927    | 132,881    | 177,174    | 94%    |
| Federal 5311 Funds                                  | 154,023    | 239,288    | 319,050    | 48%    |
| Federal New Freedom                                 | 20,714     | -          | -          |        |
| Federal 5310 Funds Through State                    | 434,871    | 533,626    | 711,501    | 61%    |
| Federal 5310 Pass Through Funds                     | -          | 73,354     | 97,805     | 0%     |
| Rideshare Grant                                     | 85,355     | 169,031    | 225,375    | 38%    |
| TDM Grant   | 57,567     | 84,779     | 113,039    | 51%    |
| DD53 Revenues                                       | 1,298,814  | 2,250,000  | 3,000,000  | 43%    |
| Federal 5307  | -          | 1,117,176  | 1,489,568  | 0%     |
| DMAP Revenues                                       | 7,566,825  | 9,204,716  | 12,272,955 | 62%    |
| STF Pass Through Funds                              | 220,500    | 220,408    | 293,877    | 75%    |
| State STF Funds                                     | 681,828    | 485,606    | 647,474    | 105%   |
| Transfers from Other Funds                          | -          | -          | -          |        |
| Operating Revenues/Resources Total                  | 10,966,694 | 14,798,059 | 19,730,743 | 56%    |
|   |            |            |            |        |
| Operating Expenses/Requirements                     |            |            |            |        |
| Operations  | 11,877,941 | 13,460,544 | 17,947,392 | 66%    |
| Transportation Development                          | 365,683    | 584,549    | 779,398    | 47%    |
| Operating Expenses/Requirements Total               | 12,243,624 | 14,045,093 | 18,726,790 | 65%    |

|                                      |            | 75% of     | FY2015-16  |        |
|--------------------------------------|------------|------------|------------|--------|
| Transportation Programs Fund Program |            | Adopted    | Adopted    | % of   |
| Expenses/Requirements Summary        | Actual     | Budget     | Budget     | Budget |
| Operations                           |            |            |            |        |
| CherryLift                           | 3,402,805  | 3,923,001  | 5,230,667  | 65%    |
| RED Line                             | 192,805    | 211,273    | 281,695    | 68%    |
| CARTS                                | 1,027,645  | 1,086,468  | 1,448,624  | 71%    |
| DMAP/WVCH                            | 7,083,290  | 8,083,463  | 10,777,948 | 66%    |
| Trip Link Call Center **             | -          | -          | -          |        |
| Mobility Management/Travel Trainer   | 171,396    | 156,344    | 208,458    | 82% 8  |
| Operations Total                     | 11,877,941 | 13,460,549 | 17,947,392 | 66%    |
| Transportation Development           |            |            |            |        |
| Special Transportation Coordination  | 163,367    | 330,739    | 440,984    | 37%    |
| Rideshare                            | 120,446    | 169,033    | 225,375    | 53%    |
| TDM                                  | 81,870     | 84,780     | 113,039    | 72%    |
| Transportation Development Total     | 365,683    | 584,552    | 779,398    | 47%    |
| Transportation Programs Fund Total   | 12,243,624 | 14,045,101 | 18,726,790 | 65%    |

<sup>8</sup> Underbudgeted for Garten contract expense.

<sup>\*\*</sup>The Trip Link Call Center is allocated to those programs that utilize the call center services.

| Expenses/Requirements Resolution Summary         Actual         Budget         % of Budget           Capital Revenues/Resources         Federal STP Funds         1,828         582,000         0%           Federal STP Funds         1,929         -         -           Federal Founds Through State         -         224,325         0%           Federal Flex Funds         114,165         2,552,373         4%           Federal 5307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal S309 Funds         33,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Project Administration         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           Bus Stops & Shelters         954,383         <   | Capital Project Fund Revenues/Resources and | FY2015-16 Adopted |           |             |  |
|--|---|-------------------|-----------|-------------|--|
| Federal STP Funds         1,828         582,000         0%           Federal New Freedom         2,099         -         -           Federal 5310 Funds Through State         -         224,325         0%           Federal Flex Funds         114,165         2,552,373         4%           Federal S307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call  | Expenses/Requirements Resolution Summary    | Actual            | Budget    | % of Budget |  |
| Federal STP Funds         1,828         582,000         0%           Federal New Freedom         2,099         -         -           Federal 5310 Funds Through State         -         224,325         0%           Federal Flex Funds         114,165         2,552,373         4%           Federal S307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call  |   |                   |           |             |  |
| Federal New Freedom         2,099         -           Federal 5310 Funds Through State         -         224,325         0%           Federal Flex Funds         114,165         2,552,373         4%           Federal 5307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal S309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements           Administration         -         175,000         0%           Transit Center Injuit Center Injuit In | ·   |                   |           |             |  |
| Federal 5310 Funds Through State         -         224,325         0%           Federal Flex Funds         114,165         2,552,373         4%           Federal 5307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Project Administration         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -         -           Technology Equipment         48,097         85,000         57% <td></td> <td></td> <td>582,000</td> <td>0%</td>   |   |                   | 582,000   | 0%          |  |
| Federal Flex Funds         114,165         2,552,373         4%           Federal 5307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         Administration         -         175,000         0%           Transportation Development         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%  | Federal New Freedom                         | 2,099             | -         |             |  |
| Federal 5307         5,600         1,426,400         0%           Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         -         175,000         0%           Administration         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements </td <td>Federal 5310 Funds Through State</td> <td>-</td> <td>224,325</td> <td>0%</td>  | Federal 5310 Funds Through State            | -                 | 224,325   | 0%          |  |
| Federal STP Funds         459,465         835,297         55%           Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements           Administration         -         175,000         0%           Transportation Development         -         175,000         0%           Transportation Development         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements         25,988         50,000 <td< td=""><td>Federal Flex Funds</td><td>114,165</td><td>2,552,373</td><td>4%</td></td<>  | Federal Flex Funds                          | 114,165           | 2,552,373 | 4%          |  |
| Federal 5309 Funds         83,331         2,472,556         3%           Connect Oregon Funds         -         1,000,000         0%           State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         -         175,000         0%           Administration         -         175,000         0%           Transportation Development         -         175,000         0%           Capital Project Administration         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements         17,863         765,000         2%           Shop Equipment  | Federal 5307                                | 5,600             | 1,426,400 | 0%          |  |
| Connect Oregon Funds<br>State STF Funds         -         1,000,000<br>264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements<br>Administration         -         175,000         0%           Transportation Development<br>Capital Project Administration         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements         25,988         50,000         52%           Operations         17,863         765,000         2%           Shop Equipment         2,650         250,000         1%           ADA Assessment Center         4,710         -         -           CherryLift Revenue Vehicles         251,382         258,553 <td>Federal STP Funds</td> <td>459,465</td> <td>835,297</td> <td>55%</td>  | Federal STP Funds                           | 459,465           | 835,297   | 55%         |  |
| State STF Funds         -         264,555         0%           Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         Administration         -         175,000         0%           Administration Development         -         175,000         0%           Capital Project Administration Capital Project Administration         25,367         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements         25,988         50,000         52%           Operations         17,863         765,000         2%           Shop Equipment         2,650         250,000         1%           ADA Assessment Center         4,710         -         - <td>Federal 5309 Funds</td> <td>83,331</td> <td>2,472,556</td> <td>3%</td>  | Federal 5309 Funds                          | 83,331            | 2,472,556 | 3%          |  |
| Capital Revenues/Resources Total         696,430         9,357,506         7%           Capital Expenses/Requirements         -         175,000         0%           Administration Development         -         175,000         0%           Transportation Development         -         32,979         77%           Keizer Transit Center         1,921         2,300,282         0%           South Salem Transit Center         84,197         267,202         32%           Bus Stops & Shelters         954,383         2,350,000         41%           BI Project         1,171         100,000         1%           Call Center Phones         41,889         -           Technology Equipment         48,097         85,000         57%           CH2 Improvements         -         75,000         0%           CH2 Lease Space Improvements         25,988         50,000         52%           Operations         -         75,000         2%           Shop Equipment         2,650         250,000         1%           ADA Assessment Center         4,710         -         -           CherryLift Revenue Vehicles         251,382         258,553         97%         9           CherryLift Reven  | Connect Oregon Funds                        | -                 | 1,000,000 | 0%          |  |
| Capital Expenses/Requirements       -       175,000       0%         Administration       -       175,000       0%         Transportation Development       -       25,367       32,979       77%         Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         CherryLift Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%   | State STF Funds                             | -                 | 264,555   | 0%          |  |
| Administration       -       175,000       0%         Transportation Development       25,367       32,979       77%         Capital Project Administration       25,367       32,979       77%         Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | Capital Revenues/Resources Total            | 696,430           | 9,357,506 | 7%          |  |
| Administration       -       175,000       0%         Transportation Development       25,367       32,979       77%         Capital Project Administration       25,367       32,979       77%         Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  |   |                   |           | _           |  |
| Transportation Development       25,367       32,979       77%         Capital Project Administration       25,367       32,979       77%         Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       ©         CherryLift Revenue Vehicles       704       502,464       0%  | ·   |                   |           |             |  |
| Capital Project Administration       25,367       32,979       77%         Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations         Del Webb Improvements       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%   | Administration                              | -                 | 175,000   | 0%          |  |
| Keizer Transit Center       1,921       2,300,282       0%         South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations         Del Webb Improvements       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | Transportation Development                  |                   |           |             |  |
| South Salem Transit Center       84,197       267,202       32%         Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%   | Capital Project Administration              | 25,367            | 32,979    | 77%         |  |
| Bus Stops & Shelters       954,383       2,350,000       41%         BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       -       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%   | Keizer Transit Center                       | 1,921             | 2,300,282 | 0%          |  |
| BI Project       1,171       100,000       1%         Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       -       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | South Salem Transit Center                  | 84,197            | 267,202   | 32%         |  |
| Call Center Phones       41,889       -         Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       -       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | Bus Stops & Shelters                        | 954,383           | 2,350,000 | 41%         |  |
| Technology Equipment       48,097       85,000       57%         CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       -       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | BI Project                                  | 1,171             | 100,000   | 1%          |  |
| CH2 Improvements       -       75,000       0%         CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%   | Call Center Phones                          | 41,889            | -         |             |  |
| CH2 Lease Space Improvements       25,988       50,000       52%         Operations       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | Technology Equipment                        | 48,097            | 85,000    | 57%         |  |
| Operations         17,863         765,000         2%           Shop Equipment         2,650         250,000         1%           ADA Assessment Center         4,710         -           Cherriots Revenue Vehicles         251,382         258,553         97%         9           CherryLift Revenue Vehicles         704         502,464         0%   | CH2 Improvements                            | -                 | 75,000    | 0%          |  |
| Del Webb Improvements       17,863       765,000       2%         Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | CH2 Lease Space Improvements                | 25,988            | 50,000    | 52%         |  |
| Shop Equipment       2,650       250,000       1%         ADA Assessment Center       4,710       -         Cherriots Revenue Vehicles       251,382       258,553       97%       9         CherryLift Revenue Vehicles       704       502,464       0%  | Operations                                  |                   |           |             |  |
| ADA Assessment Center 4,710 - Cherriots Revenue Vehicles 251,382 258,553 97% 9 CherryLift Revenue Vehicles 704 502,464 0%  | Del Webb Improvements                       | 17,863            | 765,000   | 2%          |  |
| Cherriots Revenue Vehicles 251,382 258,553 97% 9 CherryLift Revenue Vehicles 704 502,464 0%  | Shop Equipment                              | 2,650             | 250,000   | 1%          |  |
| CherryLift Revenue Vehicles 704 502,464 0%   | ADA Assessment Center                       | 4,710             | -         |             |  |
| ,  | Cherriots Revenue Vehicles                  | 251,382           | 258,553   | 97% 9       |  |
| ·  | CherryLift Revenue Vehicles                 |                   |           | 0%          |  |
| ,  | •   | 576               | 488,880   | 0%          |  |
| Technology Equipment - 143,000 0%  | Technology Equipment                        | -                 | •         |             |  |
| Capital Expenses/Requirements Total 1,460,898 7,843,360 19%  |   | 1,460,898         |           | 19%         |  |

ONG Replacement tanks project has incurred most of its costs in the first three quarters.